

THE UNIVERSITY OF ARIZONA
Strategic Planning and Budget Advisory Committee
Faculty Center
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Minutes

Wednesday, May 17, 2017
8:15-9:50 a.m. Old Main Boardroom

Present: M. Galilee-Belfer (Co-Chair), R. Richardson (Co-Chair), A. Comrie, V. Del Casino, P. Dourlein, M. Dunlap (for M. Lubisich), J. Duran, K. Espy, J. Florian, G. Goldman, S. Helm, J.P. Jones, A. McClure, S. Panferov, C. Rocha, J.P. Roczniak, M. Taylor, J. Treviño, K. Urquidez, A. Vaillancourt, K. Whisman, X. Zeng

Absent: D. Armstrong, M.L. Brown, M. Burke, B. Carter, J. Fares, M. Lubisich, M. Miller, L. Nadel (Sabbatical), C. Stoffle, S. Umashankar

Guests: W. Conway, M. Tatum

Call to Order

Co-Chair R. Richardson called the meeting to order at 8:16 a.m.

Approval of the Minutes of May 3, 2017

The minutes of May 3, 2017 were approved.

Updates:

Co-Chair Richardson welcomed ASUA chief-of-staff, Melanie Dunlap, who was representing ASUA for M. Lubisich.

Provost Comrie, with input from other Committee members, updated the Committee about the following:

- Honors College dean search: The three candidates visited the campus individually over the last two weeks. Comrie will meet with the search committee for their input on Friday, May 19.
- College of Architecture, Planning and Landscape Architecture (CAPLA) new appointment: Dr. Nancy Pollock-Ellwand from the University of Calgary will be starting as the new dean the end of July.
- College of Fine Arts: Jory Hancock will be stepping down as the dean of the College but will be remaining as the Director of the School of Dance. Comrie expects to name the interim dean as early as next week.
- Hiring plans for colleges: The provost is working with Colleges to get faculty hiring plans in place as quickly as possible.

Provost Comrie also updated the Committee on the Governor's request for a Teacher Academy, which was envisioned to be funded by local sales tax recapture, which was not approved in the

current legislative session. The Provosts at the three state universities are now exploring a model that would grant tuition and fee refunds based on service to the state of Arizona,

G. Goldman updated the Committee about recent Arizona legislative actions and other items:

- The proposed recapturing of state and city sales taxes has been replaced with a general fund allocation. This directly impacts the University's bonding authority for 25 years, starting with the FY2019 budget. The UA is planning to borrow approximately \$400M, with half going toward building new research structures and half going to deferred maintenance starting with Building 90 (Vet Science and Microbiology). \$15M one-time money from the state is to be divided between the three state universities. The UAs and ASUs portion includes \$1M each for Freedom Centers.
- The Arizona Geological Survey, moved to the UA a year ago (but without state funding), will now be receiving \$980,000 per year, thanks in large part to the efforts of Senator Gail Griffin. Griffin was also responsible for the UA's ability to purchase the Mining, Mineral and Natural Resources Educational Museum in Phoenix for \$10. This building is located near the state capital building, and will give the UA a prominent presence in Phoenix.
- A planned new Honors College complex, in partnership with a Texas firm called American Campus Communities, is continuing to move forward, and includes ongoing engagement and conversation with the community and the city. The proposed complex includes housing, dining, parking and recreation facilities.

V. Del Casino shared data from student retention research, including that the top reasons for student attrition are financial, health-related, and family-related. Discussion ensued on the importance of customizing advising and other services to what students most need at different points in their undergraduate careers, and the importance of creating streamlined, consistent, and logical rules and policies.

Discussion: Setting Budget Priority Recommendations

The latest draft of *SPBAC Recommendations to the UA Administration on FY18 Budgeting Priorities* was distributed to the Committee. Co-Chair Richardson shared feedback from member M. Miller, unable to attend today's meeting, about the importance of expanding revenue sources. In response to member questions, G. Goldman re-iterated the value of such a document to the administration, especially in a time of presidential transition. Members broke into small groups to identify any areas/items missing from the document, or no longer needed.

Members suggested that additional or clarified information about research, infrastructure and deferred maintenance be added to the document. Members also discussed the following:

- JP Jones brought up a previous discussion, supported by the Diversity Task Force, to consider a hiring initiative aimed at increasing the diversity of the campus, in service to student and faculty recruitment, retention, and success.
- X. Zeng mentioned the importance of considering alternate room and course scheduling options.

- V. Del Casino talked about revenue and growth opportunities in Phoenix, particularly as those relate to corporate relationships, recruitment and transfer of students, and employer-internship access.
- J.P. Rocznik talked about ongoing fundraising in Phoenix, but stressed that an overall Phoenix strategy, as opposed to one more piecemeal or ad hoc, is necessary for growth.
- J. Treviño suggested that our budget also acknowledge and address food insecurity and other pressing issues that adversely impact students and staff.

SPBAC co-chairs sought and received member support to revise the document and send it to SPBAC, using email for feedback on a relatively short time frame to complete the document and send it to the Administration.

Adjournment

The meeting was adjourned at 9:54 a.m.

Future Meetings

August 16, 2017

8:15 am – 9:50 am Old Main Boardroom

September 6, 2017

8:15 am – 9:50 am Old Main Boardroom